



Hillhurst Sunnyside Community Association

REPORT TO COMMUNITY 2016





MISSION

To preserve and enhance a healthy and vibrant quality of life for the residents of Hillhurst Sunnyside

BOARD OF DIRECTORS

Executive Team:

Buki Akinlade, Ken Uyeda, Michelle Duxbury, Tyler Chalmers

Members:

Kerri Treherne, Robert Mc Kercher, Andrew Kuzma, Louisa Ferrel, David Brindle, Darren Anderson, Quentin Sinclair Executive Director

MESSAGE FROM THE BOARD AND EXECUTIVE DIRECTOR

Dear Hillhurst-Sunnyside residents,

On behalf of HSCA we are pleased to present you with our 2016 Report to the Community. 2016 was another successful year for HSCA in fulfilling its mission to preserve and enhance a vibrant quality of life for residents of Hillhurst-Sunnyside.

Highlights from 2016 include running the Hillhurst-Sunnyside Daycare, Neighbour Support Network and Fresh Food Basket programs for the first full year. We are thrilled to see how the participation rate of residents in the daycare has increased significantly since HSCA assumed management of operations in January 2016. The Neighbour Support Network and Fresh Food Basket have also seen high enrollment from residents, providing much-needed resources and support to members of our community.

Some notable community projects also gained momentum in 2016. With the help of the City of Calgary, HSCA installed Solar Panels at the Community Centre after several years of discussions and planning. Over the course of a year, the Solar Panels are expected to generate an average of 20% of the electricity consumed at the HSCA Community Centre. With tremendous participation from community volunteers and students from SAIT, ACAD and Hillhurst Elementary School, the Water for Riley project selected a winning design for a drinking fountain at Riley Park. The winning design from an ACAD student reflects the heritage values of the community and was a unanimous choice amongst jurors.

As we look forward to 2017, we recognize that it is through our ongoing engagement with the residents of Hillhurst-Sunnyside that HSCA will continue to improve and grow as an organization. We are pleased to announce that we have launched a community-wide survey to help us understand what role residents want the community association to play in their lives. We encourage you to lend your voices to this effort, which runs until June 2017.

Whether your interest lies in community planning and development, food and gardening, supporting children and seniors, supporting local businesses, and many more, HSCA offers many opportunities to participate in the life of this community. Please join us in making this organization the best that it can be.

We look forward to another great year with you.

Sincerely,

Buki Akinlade
Interim Chair, HSCA Board of Directors

Quentin Sinclair
Executive Director, HSCA



Quentin Sinclair

Buki Akinlade

PROGRAM UPDATES

Seniors Outreach

The **Community Assistance for Seniors program (CAFS)** has been providing support to the seniors in Hillhurst Sunnyside and 11 other communities in the Northwest and Northeast since 2003.



150 program users

40 residents of Hillhurst Sunnyside



2500
phone calls



3200+ hours
of direct support

"I have lived in my home for 55 years. I would love to stay in my home for however long I can. I know that with all the help I am receiving it will be possible."

Hillhurst Sunnyside Daycare

Hillhurst Sunnyside Daycare provides quality licensed and accredited care for children 19 months to 5 years of age prioritizing residents of the Hillhurst Sunnyside community.

Enrollment in 2016 increased from 58 to our maximum capacity of 64. In 2015, only 20% of families enrolled were residents. Under HSCA management the daycare enrollments are now 90% residents.

"I feel very lucky to have my child attend Hillhurst Sunnyside Daycare. The staff provide exceptional and outstanding care."



Out-of-School Care

We have been flexible to the growing needs of our community and have recently seen a growth in enrolment. Through our programs, we have infused opportunities for the children to experience healthy activities, nutrition, and vibrant experiences, such as the arts. We are an inclusive program and we continue to offer care for children with special needs and low income families. Our mission is to provide each family with an extraordinary childcare experience.

The **Out-of-School Care (OOSC)** program has shown that it continues to go above expectations to enhance the quality of care for children by passing our 2 year accreditation requirements. This means that the government has deemed our childcare program to be “above-and-beyond” the norm. This is achieved by meeting an extra set of standards and guidelines outlined by a quality-focused organization.

We have successfully accessed Government Ratio Support Funding to better care for the children with exceptionalities in our program. This has created a new staff position that is fully funded by the Supported Child Care program.

In 2016, we served children from Queen Elizabeth Elementary School, Sunnyside School and Hillhurst School.

of program participants

**School year:
60 children of capacity of 70 families**

**Summer program:
average 30 children/week**



Community Food Program

The **Community Food Program** was designed to create replicable and sustainable community programming that engages citizens and inspires leadership while providing a comprehensive range of supports, enabling residents of Hillhurst Sunnyside and beyond to achieve a sustainable livelihood through the support and assets of a resilient and connected community.

The program is currently comprised of our weekly Farmers' Markets, Food Fit, Community Gardens and Neighbour Support Network (which includes Fresh Food Basket, Neighbour Night, Community Potlucks & Income Tax Clinics).





"People will come and go... but that community will remain"

- NSN Participant

In her first FoodFit session, one participant remarked "I have only been here one hour, and I have already learned so much." Three weeks later, she shared that she was sending program knowledge across the globe to family members, and that the program was changing fitness levels, food choices, and bringing her family closer together. Her children have become actively involved in food prep and nutrition conversations.

"For the first time I actually feel like this is a welcome, warm place, and like I am a part of something"

- NSN Participant

"I just think everyone is really nice, nobody makes anyone feel bad or weird about it."

- FFB Participant

Launching **Fresh Food Basket** was a big accomplishment for the Community Food Program in 2016. It started in 2015 with gathering feedback from residents that had been using an existing emergency food access program with the goal of coming up with a program model that would better fit the needs of vulnerable community members and better align with our organizational goals and values. The program was designed with the intent to meet a basic need while ensuring participants have a dignified experience and receive quality, healthy food, thereby supporting them in achieving a healthy and vibrant quality of life.

We started with food from the Food Bank, and were able to expand through donations from community gardens, farmers' market vendors, and local businesses like COBS Kensington. By the end of the year we

had served more than 100 households over 50 weeks, with an average of 52 households/week for the year!

What is even more exciting is that we started Fresh Food Basket as a way of helping vulnerable residents meet a basic need to help create the conditions for participation... and what we found is that the program took on a life of its own! Many patrons began getting involved as volunteers or by donating what they could (e.g. grocery bags, dried food they did not want, art supplies for other programs, food from their gardens...). When we conducted our survey in December, we learned that this drop-in market is also a social space for more than half of the patrons surveyed, and that it has helped them feel more connected and a part of the community.

Fresh Food Basket 2016 Evaluation Results

Background

In 2016 HSCA launched a free weekly food access program where residents who self-identify as struggling to access fresh food are able to drop by the market-style event to 'shop' for several portions of food. This program stems from our belief that meeting basic needs is a precursor to community engagement and reducing social isolation.

The intended impact is that citizens are accessing sustainable, healthy food sources and that citizens have multiple social connections and supports in their community, both of which contribute to an improved quality of life.

To complete this evaluation, a survey was administered during the program on December 5 and December 12, 2016.

Demographics

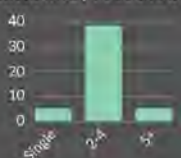


48 of the 82 patrons responded (59%)

Breakdown by postal code:



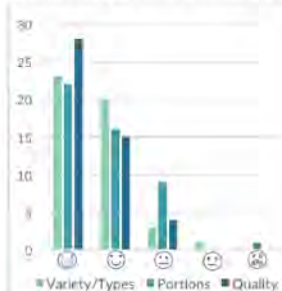
Breakdown by household size:



Respondents reported
43 children
13 seniors
in their households

The FFB Food

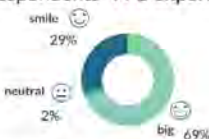
Respondents' satisfaction with:



"Food varies each week, so satisfaction with options varies each week. Every week is different- a lot of variety, and portion sizes have improved."

The FFB Experience

Respondents' FFB experience:



"Really good, supplemental, food prices rising and not everyone has access to grocery stores like Walmart, Costco, even Food Bank."

"Convenient, inclusive, friendly."

FFB is a safe, inclusive, non-judgmental environment:



"I feel like part of the community here."

"I just think everyone is really nice, nobody makes me feel bad or weird about it."

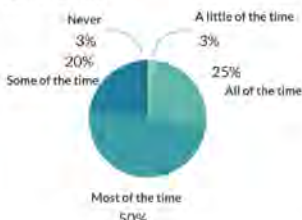
"Anyone can come ... no questions asked."

Social & Community Impact

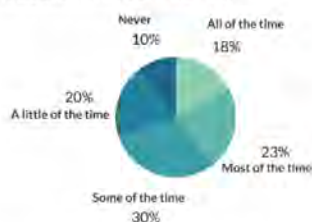
54% Said that FFB was or was somewhat of a social experience for them.

"[I've] gained a lot of friends since coming here"

I feel a sense of **belonging** in my community:



I feel like I can **influence** what happens in my community:



What does the community of Hillhurst Sunnyside mean to you?:

"Everything."

"It is hard to put into words. [I] come to the Flea Market every weekend. Became an important part of my life, a constant."

"Everyone's helping each other, sense of community makes me want to get involved and help out."

"Family. This is our second home, our second family."

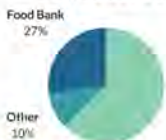
Has your diet changed?



"More creativity in cooking, greater variety and types of fruits and veggies."

Additional Resources

Do you use other food supports?



"Really like that I'm able to ... have access to other agencies like the Women's Centre."

52% have looked at the information table

35% have spoken to or picked up information from a guest table

85% said that access to a community garden might or would be helpful



Neighbour Support Network: A Year in Review

INPUTS

 **40** NSN sessions held

 **10** facilitation partners

 **203.25** volunteer hours

OUTPUTS



36 unique participants / **7** participated in multiple program cycles

- 86%** are Hillhurst Sunnyside residents
- 75%** are living in subsidized housing
- 56%** are participating in other HSCA programs
- 76%** of the 29 with post tests show positive change in at least 1 of 4 social inclusion survey questions



30 children participants / **11** participated in multiple program cycles

- 43%** are under the age of 5
- 37%** are in HSCA childcare or soccer
- 3** have begun volunteering at HSCA

OUTCOMES

The ladies from the most recent program cycle have decided to continue meeting throughout the summer, taking turns to lead or co-lead activities.

"I like that we were the ones who decided what we do. It created ownership."



"The Healthy Relationships workshop helped me figure out what to do."

"Seeing new faces, meeting new people, talking to each other is healthy for us."

"I often say that I don't have time to come between school and my kids. But I always end up here and it reminds me to have time for myself."

"The community centre now feels like our second home."



"I moved into the community in 2009, and until now I have not felt very connected. For the first time I actually feel like this is a welcome, warm place, and like I am a part of something."



As one of Calgary's original suburbs north of the Bow River, our vibrant inner city community is now going through a state of transition and renewal. The **Hillhurst Sunnyside Planning Committee** or HSPC is a volunteer group that works to communicate the community's vision (through the Hillhurst Sunnyside Area Redevelopment Plan or ARP) to the City of Calgary, developers and decision-makers on City Council.

Over the last year, we have made great strides in collaboration with the City of Calgary Planning Department, other community associations, local business, and developers. We also work to facilitate residents' knowledge and involvement in new planning & development projects and policy changes that affect the community.

HSPC has added our voice to support a vibrant and diverse environment on 10th St and Kensington. We are working to create storefronts for small businesses. HSPC is a key stakeholder on major developments both in the Transit Oriented Development area to ensure a design that is compatible with the surrounding area and the support of the ARP.

Despite the weak economy, 2016 was a busy year for development, construction, and infrastructure. We saw construction on various single and multi-unit developments in the neighbourhood and throughout the city. Our neighbours to our vibrant community as well as 10th and Kensington came to completion. Const

Hillhurst Sunnyside Planning Committee

2016 was an incredible year for citizen participation, advocacy and collaboration – we saw a flurry of activity across the community and increased resident engagement

The Legion No.264 redevelopment saw a lengthy public engagement process in the second half of 2015 from the developer and the City of Calgary. Many community members wrote letters to City Council and presented at Council's public hearing in February 2016.

A development proposal at the former Salvation Army Church site on Westmount Rd drew ~55 neighbours to one of our planning committee meetings – the most we have ever seen!

The approval of large 5-unit building complex in Sunnyside was successfully appealed by neighbours. Over 100 petition signatures were collected in support of the appeal and the vision in our community's Area Redevelopment Plan.

The HSCA invited feedback from residents to share their vision of the future redevelopment of the CBC Calgary site on Westmount Blvd at our first community-run development open house in November. Over 65 residents provided their feedback to us to include in our engagement report.



diverse commercial
Rd and small-scale
also working with
inside and outside of
keep to a scale and
g neighbourhood in

year in terms of new
ture improvements.
and multi-residential
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Riley continues to 2017. Several large redevelopment projects such as Anthem Memorial Drive, Minto 927 9A St and the Kensington Legion redevelopment have been approved by the City; construction on these buildings have either already started or should be starting mid-2017.

The community also saw public investment to improve the sidewalks and walking experience on 10th Street and Kensington Road through the Kensington Public Realm Improvement project, the addition of bike lanes on 5th Avenue in Hillhurst and an upgrade to the Sunnyside Sanitary Lift Station. Community members were involved in the City's public engagement for short/medium/long term improvements to Crowchild Trail, the Pedestrian Strategy and on the Green Line LRT project.

Emergency Planning & Response Committee

Achievements in the last 4 years:

- The sanitary lift station is being rebuilt
- Pump Station #2 is funded and well into detail design, with construction to start soon
- Pump Station #1 is funded and starting detailed design (this project is jointly funded by the City, Provincial and Federal governments)
- The North West Inner City Drainage Study recommends the Upper Plateau Separation project. This project is on the Calgary Drainage Improvement (CDI) list and will be funded by the City and built when it reaches the top of the CDI priority list. In addition the City has identified it for possible future Alberta Community Resiliency Program funding, which could accelerate it.
- Same for Pump Stations #3 and #4.
- The City is expected to recommend that local barrier (ie berm) improvements be built soon, without waiting for an upstream dam.



Future priorities (not necessarily in this exact order - a number can be concurrent):

1. Upper Plateau Separation project funded and built
2. Adequate berm improvements, including ground water protection, recommended, funded and built
3. Province/Transalta to armour the Ghost reservoir shoreline
4. Provincial approval, funding and construction of an upstream dam
5. Pump Station #3 funded and built
6. Pump Station #4 funded and built

Water for Riley

Water for Riley (W4R) is a volunteer committee with a mandate to 1. Conduct a student design challenge that builds relationships and engagement among neighbours of Riley Park; 2. Use the design challenge to select a drinking fountain for Riley Park; 3. Raise funds to build and install the winning design. The drinking fountain's location near the children's playground, proposed bandstand, active open areas, and picnic tables make it valuable for everyone.

W4R committee members met with ACAD, SAIT and Hillhurst School students, arranged for the 21 designs to be displayed in six community venues and a Women's Shelter, held a Neighbours Day event in partnership with local business, built relationships with three levels of government and funders and donors and sponsors, and, most recently, held a Big Reveal where the winning design was unveiled. As well as these community engagement activities, W4R was active on social media and in fundraising for the drinking fountain.

The artistic design of the drinking fountain is W4R's visible outcome. The project also strengthens relationships, and builds bridges among public, private and nonprofit




sectors, and among SAIT, ACAD, HSCA and Hillhurst School.

All W4R's supporters express the same message: Although only one design can be built for Riley Park, Water for Riley isn't only about a drinking fountain. The students learned more than how to design a drinking fountain. For example, SAIT instructor Greg Ball, ACAD instructor Kerry Harmer, ACAD President Daniel Doz, Jury Chair Sally Truss and City of Calgary representative Ron Buchan, all spoke of how the Water for Riley project has been a community-building and engagement process from the beginning.



Solar Photovoltaic Project



Fall of 2016 HSCA and the City of Calgary's Sustainable Buildings Partnership Program (SBPP) completed our **Solar Photovoltaic project**. One hundred and sixteen Solar PV panels were installed on the gym roof. The system is expected to generate 33,220 kWh per year, which is the equivalent to offsetting the electricity used by 5 average Calgary homes. This will also provide an expected annual savings of \$3,200 in electricity costs over the 25 year lifespan of the system.

Electricity production is monitored in real time and the data displayed on a public video presentation kiosk just outside the Heart Room. In the first six months of operation the system has produced a total of 4.23 MWh of electricity. This electricity generation has saved approximately 1,660 kg in CO₂ emissions.

This installation only utilizes 40% of HSCA's available rooftop space. Plenty of opportunity exists to further expand the system in the future.

Thank You Richard Kavanagh

Hillhurst Sunnyside Community Association, like the community it serves, has seen a tremendous amount of growth and change over the past several years. Much of that growth in our building is due in part to the efforts of **Richard Kavanagh** and his facility team. Richard spent many hours at HSCA cultivating his leadership and management skills while working to continually improve the community centre. However, as of May 2017, Richard will step down from his position at HSCA.

"I thought I'd be here for one year, and it's been 13 and a half now," says Richard.



Richard applied for the HSCA position in 2004 and was hired by Executive Director Catherine Halkett. At the time, Richard says he was also studying Oil and Gas Accounting at SAIT, "But I decided I would enjoy the work at HSCA more than sitting at a desk making millions of dollars at an oil company," he jokes.

All joking aside, Richard took great pride in his role. "I was really interested in seeing projects get done. And how it improved the centre. I enjoyed doing that." He has covered many job roles; facility manager, purchasing, project manager, supervising staff and problem solving were all a big part of his position.

During Richard's time at HSCA he has assisted with project management on a new daycare playground, commercial kitchen renovation, administration office renovations, rooftop solar panel installation, South Social hall window installation, new gym floors and countless other ongoing facility improvements from

cleaning, to paint, to plumbing and electrical projects. He has also built and maintained relationships with contractors, suppliers and City of Calgary staff.

The facility team at HSCA shares Richard's dedication to the position. They are a solid, close-knit group whom Richard says he will miss and will keep in touch with when he leaves. Of the team's work ethic, he says, "To work here is to do the extra step, to put yourself out there and not just walk by something that needs to get done, not to let the next guy do it, it doesn't work like that."

Richard also admits the job is not only about fixing and cleaning. "The position here is not just maintenance, but taking care of clients when they come in. We're the first people the renters see and we're there to help them out also. So that's a big responsibility — making sure they're happy with their rental and we get things done."

Richard's work with the public translates well into his interest in history. He has even landed himself the unofficial title at HSCA of building historian. "I just met a fellow who was 80 years old and he told me he worked here 50 years ago. He was telling me stories about the building that I didn't know. The Hearth room at one time was an outdoor skating rink. To talk to people like that about the history they know and their experiences when they were here is really interesting."

And of course, many a strange occurrence at HSCA after hours has been blamed on the ghost of Mr. Riley. "He donated this land to the city and we still have his presence here. Vilma (our daycare cook) won't come in alone in the morning anymore because lights go on and off with no one else around. And one day I was talking to Bob while he was standing in front of a bookcase and a book just fell off the shelf, no one touching it."

Whether or not you believe Mr. Riley is present and visiting HSCA, one thing everyone can agree upon is that we will miss Richard's presence here. He plans to take a couple of months to work on projects around his own home and "hopefully relax somewhere with a beach."

Thank you for your service to HSCA Richard. We wish you well.

VOLUNTEER APPRECIATION

Many HSCA programs would not survive without the hardwork and dedication of our many **volunteers**. In fact, many of our task forces, committees and community engagement projects are the result of volunteer ideas and advocacy. Without volunteer time, skills and dedication, much of HSCA's programming and events would not be possible.

190 Total Volunteers! We Thank You!



"I would encourage others to volunteer at HSCA because it feels good to know that you're contributing to the community & making a difference." – Kelsey Hurt

"I volunteer with HSCA to get to know the community and to support our services for others. Thanks Guys!" – Carly Lawrence

"Volunteering here is so appreciated and HSCA does so much for their community & more. So many worthwhile opportunities to help." – Chris Koper

"I hop that I have helped to make our community a better place and enjoy meeting like-minded people!" – Carol Stokes



Volunteer In Profile

Ben Davenport

On March 3rd, 2017 Hillhurst Sunnyside lost a dear neighbour and friend. **Ben Davenport** has been a fixture in and around Hillhurst Sunnyside community for years, often spotted deep inside a book, or growing food in his beloved community garden.

Much loved oldest child and friend of Peter and Francesca Davenport, Ben started playing cello at the age of 5. *

Ben's other passion in life was justice and he worked for several years in the legal profession in St. John's and Toronto before changing course and becoming more engaged with the arts

once again. Ben moved to Calgary in 2000. He was the first artistic director of the ProArts Society at the Cathedral Church of the Redeemer, where he also sang in their choir for several years. He was a freelance cellist, playing in several ensembles. In the months before his death he played in a memorable performance of Mahler 2 and in Bach's 3rd Brandenburg concerto. He was a member of the IATSE local and worked on many artistic productions.

Ben's loves included gardening, especially growing organic vegetables, reading everything and anything he could get his eyes on, cooking, eating and family. His sense of humour was unique and extremely enjoyable. He volunteered with the Red Cross, Inn from the Cold and many other charities. For the past year, he volunteered extensively with the Hillhurst Sunnyside Community Association's Fresh Food Basket program, where he grew and harvested fresh produce at St. Barnabas Community Garden to be distributed amongst residents struggling to access fresh food. His dedication to supporting his neighbours was inspirational and greatly appreciated.

On March 18th the St. Barnabas Community Garden decided to dedicate Ben's normal garden plot as the Ben Davenport Memorial Garden, which will be used to grow food for Hillhurst Sunnyside's food access program. A very fitting gesture to honour the memory of a great friend and neighbour, who will be greatly missed.

(*profile edited due to space restrictions, for full version please consult our May 2017 Voice Newsletter)



Thank you, Donors!

PARTNERS

The Calgary Foundation, Calgary Outdoor Swimming Pool Association (COSPA), The City of Calgary, Community Food Centres Canada, Family Community Support Services, Province of Alberta, Culture and Tourism, Reap Calgary, Springboard Performance, WINS (Women in Need Society)

SUPPORTERS

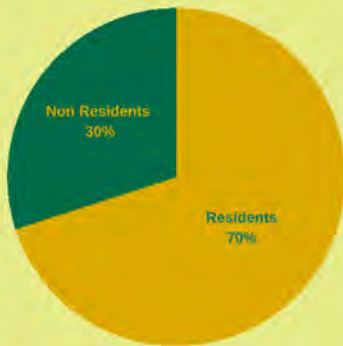
Alberta College of Art & Design (ACAD), Calgary Board of Education (Hillhurst Elementary School), Calgary Cricket Club, The City of Calgary Parks Department, Edelman, Glorified Images (Ara Shmoon), IBI Group, J. Decker Butzner, Kensington Commons Church, Letters of Support (MP Len Weber, MLA David Swann, Councilor Druh Farrell), Lions Club of Calgary, Nexen, Nulli Identity Solutions Architects, Parks Foundation Calgary, Place2give Foundation, Southern Alberta Institute of Technology (SAIT), SCiP Internships, This is My Art Society, Tursa Group

CONTRIBUTORS

The Apple Lady, Cemrock, COBS Kensington, Framed on Fifth, Grow Calgary, Hillhurst Sunnyside Community Garden, Hilsboro Corp Inc., HP Woodwork, KidSport Foundation, L. Deborah Sword, Leftovers, Midtown Kitchen Residents & program participants (Carolyn Campbell, Yuki Hayashi, Vicki Teskey, Ben Wee, Kirsten Sklar, Decker Butzner, Monica Kidd, Mary Louise Mitchell, Francesca and Peter Davenport, The Freiburger Kent Family, The Mroch Family), Pembina Pipeline Institute Employee Donation Matching Campaign (Michelle Duxbury), River Café, Sharon Anderson-Marr, Shirley's Greenhouse, St. Barnabas Community Garden, Sunnyside Shared Garden, Sunnyside Natural Market, Swizzlesticks, Tina Howell, Vine Styles, Water for Riley Volunteers (Jocelyn Kabatoff, Sally Truss, Michelle Vincent, Natalie Bach, Gena Rotstein)



860 Members



MEMBERSHIP

Become a Member Today!

Membership totals for 2016 were down 9% from the previous year. We continue to value our member partners and thank them for their continued support. We look forward to increased collaboration on community engagement efforts through fundraising events and activities, and giveaways.

MEMBERSHIP PARTNERS

Flippn' Burgers, Float Life, Framed on Fifth, Kensington Auto Pro, Kensington Riverside Inn, Marathon Ethiopian Restaurant, Midtown Kitchen & Bar, Pushing Petals Flowers, Rejuve Your Body, Sunnyside Natural Market, Swizzlesticks Salon & Spa, Vine Styles Kensington

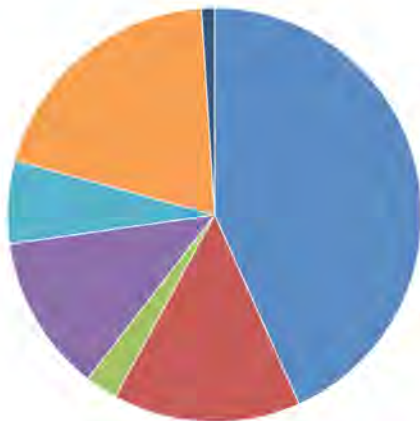
FINANCIALS

HILLHURST-SUNNYSIDE COMMUNITY ASSOCIATION STATEMENT OF FINANCIAL POSITION

Audited
December 31, 2016

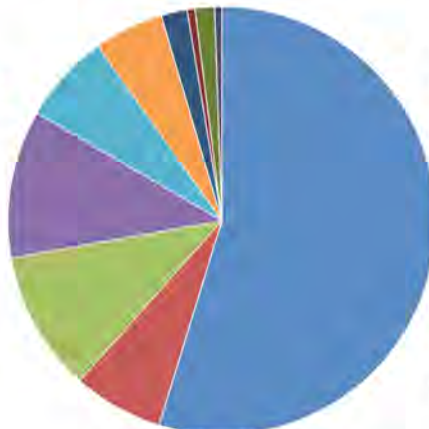
	2016	2015		
ASSETS			LIABILITIES AND NET ASSETS	
CURRENT ASSETS			CURRENT LIABILITIES	
Cash and cash equivalents, unrestricted	\$ 139,061	\$ 168,963	Accounts payable and accrued liabilities	\$ 56,803
Internally restricted cash (Note 3)	54,475	54,475	Funds in trust - Bow to Bluff (Note 5)	8,907
Externally restricted assets (Note 4)	89,811	74,151	Deferred revenue (Note 9)	31,007
Funds in trust - Bow to Bluff (Note 5)	8,907	9,507	Deferred cash contributions (Note 4)	89,811
Short-term investments (Note 6)	103,022	101,400		<u>186,528</u>
Accounts receivable, unrestricted	63,073	49,398	DEFERRED CAPITAL CONTRIBUTIONS (Note 10)	<u>798,483</u>
Government receivables	8,022	18,021		<u>939,637</u>
Prepaid expense	7,769	12,607		
	<u>474,140</u>	<u>488,522</u>	NET ASSETS	
CAPITAL ASSETS (Note 7)	873,921	834,646	Investment in capital assets	75,438
GOODWILL (Note 8)	99,000	110,000	Internally restricted assets (Note 3)	54,475
	<u>\$ 1,447,061</u>	<u>\$ 1,433,168</u>	Unrestricted net assets	332,137
				<u>462,050</u>
				<u>\$ 1,447,061</u>
				<u>\$ 1,433,168</u>

EXPENSES



- Child Care 43%
- Facility & Rental 15%
- Markets 2.5%
- Community Outreach for Seniors & Families 12%
- Bowview Pool 6.5%
- Administration & Depreciation 20%
- Other Program expense 1%

REVENUE



- Child Care 54.7%
- Rentals 6.3%
- Markets 10.6%
- Community Outreach for Seniors & Families 11.2%
- Bowview Pool 6.8%
- Administration & Amortization 5.3%
- Other Program fees 2.0%
- One-time Grants 0.6%
- Donations 1.5%
- Memberships 0.5%



Hillhurst Sunnyside Community Association

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